



EUROPEAN COMMISSION  
DIRECTORATE-GENERAL FOR MARITIME AFFAIRS AND FISHERIES

Fisheries Policy Fisheries Policy Mediterranean and Black Sea  
CFP and Structural Support - Policy Development and Coordination

Brussels,  
MARE.D3/GK

## TO WHOM IT MAY CONCERN

**Subject: Collection of information to support the study on the ex-post evaluation of EMFF (2014-2020)**

Dear Sir/Madame,

The European Commission's Directorate-General for Maritime Affairs and Fisheries (DG MARE) has recently launched a study on the ex-post evaluation of the European Maritime and Fisheries Fund (EMFF 2014-2020).

The purpose of this study, carried out by a consortium of companies led by Deloitte, on behalf of the Directorate-General for Maritime Affairs and Fisheries (DG MARE), is to examine the effectiveness and efficiency of the EMFF and its contribution to the Union strategy for smart, sustainable and inclusive growth, taking account of the targets established in that Union strategy and in accordance with specific requirements established in the Fund-specific rules.

The study team is using a variety of methods (surveys, interviews, questionnaires and other) to collect information and consult with stakeholders at EU and national levels. DG MARE attaches great importance to a successful outcome of this study. Therefore, I would be grateful if you offer your collaboration and support to the study team to provide information that will be useful for the execution of this project. It is also an opportunity for you to provide feedback and contribute to its improvement.

Your contribution will help to provide a complete and balanced input. The appropriate confidentiality and processing of personal data clauses have been agreed to by the contractors<sup>1</sup>.

Should you request any further information on this matter, as well as on the aims of the study, please contact the Deloitte Project Leader responsible for this study, Sander Oudmaijer ([soudmaijer@deloitte.nl](mailto:soudmaijer@deloitte.nl)) or the DG MARE responsible officer, George Kirmizidis, Policy Officer, in my team ([George.Kirmizidis@ec.europa.eu](mailto:George.Kirmizidis@ec.europa.eu))

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<sup>1</sup> Extract from the Framework Contract for services between the Commission and the Contractor, regarding confidentiality and processing of personal data enclosed in Annex I.

Yours sincerely,

Valérie TANKINK  
Head of Unit

Enclosure:        Annex I - Extract from the Framework Contract for services  
between the Commission and the Contractor, regarding  
confidentiality and processing of personal data.